

DISTRICT OF LILLOOET

CORPORATE STRATEGIC PLAN 2007-2017



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Corporate Strategic Plan 2007-2017

Message from Mayor and Council

We are pleased to present the District of Lillooet's ten-year strategic plan.

This plan resulted from our annual review of the strategic priorities for the District of Lillooet. It is based on a wide range of issues and projects identified by our citizens and reflects the values, principals, goals and vision as outlined in the Lillooet Economic Opportunities Plan, the Squamish-Lillooet Regional Growth Strategy (Draft) and our Official Community Plan.

A successful strategic plan acts as a blueprint for future policy and resource decisions. It guides day-to-day organizational choices, through the business planning process, and provides tools to measure and evaluate progress.

This plan identifies the District of Lillooet's mission, vision and values and sets out both long-term goals and short-term priorities across the following key focus areas:

- Infrastructure
- Transportation
- Aboriginal Partnerships
- Optimization of Agricultural and Crown Land
- Economic Development
- Tourism/Marketing
- Business and Industry Partnerships
- Creating a Community Culture for Success
- 2010 Olympic Opportunities and a 2020 Vision
- Social Program Priorities

The plan also establishes specific performance measures for each goal and priority area to guide progress evaluation. The plan is reviewed and updated and progress is reported annually.

Mayor, Council and staff are committed to ensuring that services, policies and decisions contribute to the sustainability of the District of Lillooet from financial, infrastructure and service delivery perspectives.

We are committed to work with our community, the region and other levels of government, business and non-governmental organizations to implement, monitor and review the strategic plan.

The District of Lillooet and its partners will continue to strive to improve the quality of life for all citizens in our community and surrounding Priority.

Respectfully,

Mayor and Council



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INTRODUCTION

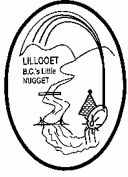
The District of Lillooet Corporate Strategic Plan was initiated through the Lillooet Economic Opportunities Plan process. The Opportunities Plan was created with extensive public consultation and Council review before adoption in October 2006.

The Corporate Strategic Plan provides the District of Lillooet Council and staff with a blueprint that guides decision making towards our strategic priorities. These plan priorities provides the measuring stick we need to determine if Lillooet is fulfilling its responsibilities.

Strategic planning also provides for government accountability and continuous improvement.

The Corporate Strategic Plan is currently quite detailed. It will evolve into a broad based upper level document as District of Lillooet Departments draft plans based on corporate direction.

The Council will review and update the Corporate Strategic Plan on an annual basis.



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OUR MISSION

“Lillooet will provide excellent public services to enhance our quality of life and address our community needs.”

A VISION FOR LILLOOET

“We believe that diversity is our path to growth and our goal is to deliver excellence every day. Lillooet strives to be a complete community.”

OUR VALUES

Customer Focused

Our customers include our residents and visitors. We supply service in a responsive and courteous manner.

Honest, Ethical and Fair

Credibility comes from treating staff, citizens and partners honestly, fairly and equitably. Be attentive to all. Understand our community.

Responsive and Accountable

Follow up on complaints. Return calls. Answer letters. Be part of the solution. We are accountable to our community.

Committed to Developing Leadership in Local Government

Foster and promote leadership. We understand that a title is not the measure of leadership. Great ideas come from both inside and outside our organization and community.

Innovative

Embrace new thinking and ideas. Allow for the possibility that an idea may be ahead of its time and that the person offering the idea is a visionary.

Action-Oriented

We build teamwork because the whole is greater than the sum of the parts. Actions speak louder than words.



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OUR TEN MOST IMPORTANT STRATEGIC PRIORITIES

STRATEGIC PRIORITY #1 IMPROVE LILLOOET'S INFRASTRUCTURE

The infrastructure goal consists of Water objectives, Sewer objectives, Storm water objectives and Roads objectives. Our highest priority is the continued supply of safe drinking water in Lillooet.

Water Projects

The objectives in the water projects have been identified from the "Draft" District of Lillooet Water Master Plan. The plan will be completed in fall 2006.

- 1a.** Reservoir Replacement Project
- 1b.** Central Lillooet/North Lillooet Water Improvements
 - Abandon surface water creek sources
 - Recreation Centre # 2 Well Project
 - 300 mm water main upgrade Main St.
 - Additional ground water supply
- 1c.** Improve Fire Flow Capacities
 - Central/upper zone loop
 - Park Drive PRV reactivation
 - Murray Street loop
 - Phair Rd./McEwan Rd. upgrade
 - 5th Ave. looping (Main St. to Fraserview St.)
 - Expand North Lillooet Reservoir Capacity
- 1d.** East Lillooet Water Supply
 - Supply to lower reservoir
 - Supply to upper reservoir
 - Distribution to existing homes
- 1e.** South Lillooet Servicing (future)



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1f. Other Water Objectives

Calculate total replacement cost for water distribution system.
Calculate funding requirements on an annual basis for replacement of infrastructure and annual maintenance.
Use life cycle analysis to determine costs.

Sewer Projects

The Conway Park Lift Station Upgrade was identified several years ago but was not completed. Other costs will be identified the Master Planning and the Liquid Waste Management Planning process.

1g. Conway Park Lift Station Upgrade

1h. Sludge Dewatering System completion

1i. Improve performance of existing plant

1j. Identify future capacity requirements

1k. Other Sewer Objectives

Calculate total replacement cost for the sewer treatment and collection system.
Calculate funding requirements on an annual basis for replacement of infrastructure and annual maintenance.
Use life cycle analysis to determine costs.
Identify a time frame to complete Liquid Waste Management Planning in the District of Lillooet Financial Plan.

Storm Sewer Projects

The Storm Water Management Plan is due to start in the fall of 2006 by District of Lillooet engineering consultants.

1l. Complete the Storm Water Management Plan.

1m. Identify ways to deal with Town Creek and Dickey Creek run off when we abandon surface water as part of our water system.

1n. Identify location and costs for a water feature in the middle of the District of Lillooet.



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1o. Other Storm Water Objectives

Estimate costs and priorities for the repair/replacement/installation of a storm water collection system in key areas of the District.
Calculate funding requirements on an annual basis for replacement of infrastructure and annual maintenance.
Use life cycle analysis to determine costs.

Road Projects

The District of Lillooet is awaiting word on an infrastructure study application to complete a Roads and Transportation Master Plan.

- 1p.** Complete the Roads and Transportation Master Plan in 2006/2007.
- 1q.** Complete a cycling network plan.
- 1r.** Estimate annual capital requirement for road resurfacing (estimated at \$200,000.00 annually).
- 1s.** Confirmation of routes, classifications and capacities throughout the municipality (OCP Bylaw).
- 1t.** Set standards for construction of infrastructure (Subdivision and Development Services Bylaw).
- 1u. Other Road Objectives**
Estimate total replacement for the road infrastructure.
Calculate funding requirements on an annual basis for replacement of infrastructure and annual maintenance for roads, pavement, curb and gutter and sidewalks.
Use life cycle analysis to determine costs.

Building and Grounds Equipment

The District plans to do a complete analysis of its buildings and grounds equipment to determine their current condition.

- 1v.** Complete assessment of existing building conditions and grounds equipment and estimate replacement costs.
- 1w.** Estimate upgrade costs to bring structures up to today's recommended standards (CSA, ULC, BC Building Code, etc.).



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- 1x. Using life cycle analysis, estimate life expectancy of buildings and grounds equipment and where the structures sit in the life cycle.
- 1y. Estimate all buildings and grounds equipment replacement costs.
- 1z. Referendum question for the REC Centre in 2007.

Municipal Hall



Measurement:

- Completion of Master Plans
- Completion of assessments
- Evaluation of Buildings
- Inventory of Water, Sewer and Storm Water Utilities
- Inventory of Road infrastructure
- Evaluation and valuation of all infrastructure



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STRATEGIC PRIORITY # 2

STRATEGIC TRANSPORTATION ISSUES

Strategic transportation issues include the District of Lillooet Airport, Provincial Highways Projects, Rail Projects and Public Transportation connecting Lillooet to the interior and the coast.

Airport Projects

Airport improvements are seen as a high priority for economic growth in both the Tourism Industry and for the safety of Lillooet and the surrounding Priority to respond to Wildfire issues. Lillooet has already completed an Engineering Plan that priced out the cost of extending the runway by 1,000 and 2,000 feet as well as adding runway lighting and a non-precision procedure approach based on a GPS navigational system. The recommendation of this report was to expand the runway by 1,000 feet.

Lillooet has an 'Expression of Interest' from Sacha McLean, President of the Vancouver Film Studios for the establishment of a long-term land lease between their aviation operating entity, Studio Air Group Inc. (or its nominee) and the District of Lillooet. Their intention would be to construct a facility in which they could house and service aircraft as well as accommodate film crews as necessary. This expression of interest is based on Lillooet expanding its runway by 1,000 feet as they cannot land their jets on our 3,990 foot runway.

- 2a.** Complete the Airport Economic Impact Viability Study (estimated completion October 2006).
- 2b.** Extend the existing runway by 1,000 feet to 5,000 feet in length.
- 2c.** Create a Virtual Airport Development plan to market the District of Lillooet Airport.
- 2d.** Build a water distribution system to supply airport lands.

Lillooet Municipal Airport





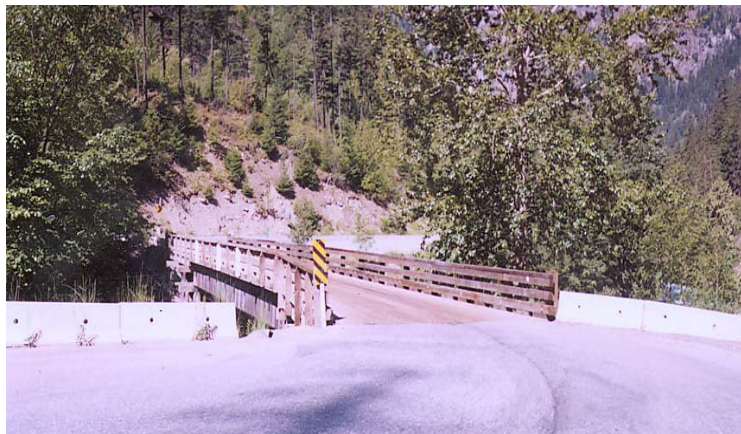
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Highway Projects

The District of Lillooet will continue to lobby for improvements to Highway #99, Highway #12 and Highway #40. There is a concern about the lack of progress on single lane bridge replacements and road surface quality on Highway #99, the lack of a plan to resolve safety issues on Highway #12 and the lack of a plan for improvements and repaving of Highway #40 through Lillooet.

- 2e. Continue lobbying for improvements on Highways #99, #40 and #12.
- 2f. Continue to lobby for District inclusion on Government to Government discussions on transportation issues that affect Lillooet.
- 2g. Identify areas and initiate discussions with the Ministry of Transportation to partner for the creation of new rest areas/pullouts at Lillooet boundaries on provincial highways.
- 2h. Complete discussions with the Ministry of Transportation to secure promotional signage in provincial pullouts and rest areas.
- 2i. Discuss long term plans with the Ministry of Transportation on the possibility of creating a second access to the District of Lillooet commercial core.



Measurement:

Improvements to Highways # 99, 12 and 40. Completion of Airport planning.
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Rail Projects

The CN Rail safety record is of concern to the District of Lillooet. There are times when access to parts of the District are restricted due to rail traffic and any kind of rail incident in the Priority of Highway #99 and #40 could deny access to the Lillooet commercial core and emergency services for extended periods of time. The District of Lillooet puts a high priority on acquiring surplus BC Rail lands within District boundaries.

- 2j.** Acquire BC Rail surplus lands within the District of Lillooet.
- 2k.** Initiate discussions with BC Rail Properties, CN Rail and the Ministry of Transportation on an overpass or underpass to guarantee access to Lillooet.
- 2l.** Initiate discussions with BC Rail Properties and CN Rail on the development of rail corridor lands.
- 2m.** Build a business case to entice Rocky Mountain Rail Tours to include Lillooet in their tour packages.

Public Transportation

Public transportation is extremely limited to and from the District of Lillooet. The start of two day a week bus service to Kamloops is a move in the right direction but a high priority of the District is to see daily public transportation services from Lillooet to Kamloops and Whistler to connect with existing scheduled services.

- 2n.** Lobby for daily public transportation to Kamloops, B.C.
- 2o.** Lobby for daily public transportation to Whistler, B.C.
- 2p.** Lobby for creation of passenger rail service that will stop in Lillooet including Rocky Mountain Rail Tours.
- 2q.** Support the use of Squamish Lillooet Regional District Tier 2 Gas Tax Funding and Federal Transit Funding on regional transportation projects and services that have benefit to the District of Lillooet.

Measurement:

Number of properties acquired by the District of Lillooet. Number of transit trips to Kamloops and Whistler.



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STRATEGIC PRIORITY #3 ABORIGINAL PARTNERSHIPS

It is a priority for the District of Lillooet to forge partnerships with bands in the St'át'imc community. We believe that by working together we can both be successful and provide the services that the members of our community, as well as visitors, desire. The District supports their goal to create a permanent Heritage and Learning Centre.

- 3a.** Heritage and Learning Centre (Cultural Centre)
Phase 1 - Storefront Centre Renovate existing building
Operation and Maintenance Costs
- Phase 2 - 20,000 sq. ft. Facility
Design, Planning, Space Programming Costs
- 3b.** Support and maintain utility partnerships and land use partnerships or joint ventures.
- 3c.** Support Tourism development and business development partnerships or joint ventures.
- 3d.** Maintain and support a Micro Mill Partnership.
- 3e.** Support the creation of a Community Forest Partnership.
- 3f.** Continue to request participation in the Government to Government discussions being held between the Province and the St'át'imc Nation. The District of Lillooet wants to be part of the solution and not a struggling afterthought. The District of Lillooet is the Economic Activity Centre for our Priority. Decisions made at the protocol table will affect all of us.
- 3g.** Investigate governance options for the District of Lillooet and the St'át'imc Community. How can we work together? What works in this Priority? What Priority of the province do our services come from? What part of the province influences our economy? What governance model would work here?

Measurement:

Completion of Phase 1 of the Heritage and Learning Centre project.
Number of partnerships created.



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STRATEGIC PRIORITY #4 MAXIMIZE AGRICULTURE AND CROWN LAND OPPORTUNITIES

The District of Lillooet believes that there are great opportunities for increased agricultural uses in the Priority. A high priority of the District is to seek control of Crown Lands within municipal boundaries and influence use outside our jurisdiction.

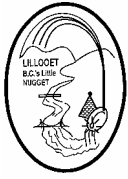
- 4a. Seek a firm mandate for the Lillooet Land and Resource Management Plan Memorandum of Understanding process and round table to issues in the Lillooet/Lytton Priority. The expectation was for the process to be funded to complete projects over the five year period. The process has not met Lillooet's expectations.
- 4b. Seek increased opportunities for viticulture and winery projects in our Priority. The District currently supports a pilot project to gather information on grape varieties and wine making products that thrive in Lillooet.
- 4c. The District believes that agri-tourism and commercial agriculture can coincide and be successful. There are many agriculture opportunities waiting for the right individual or company.
- 4d. Acquiring control of Crown Land inside our boundaries and outside the District is a high priority.
- 4e. We support the development of industries such as hemp production, hop production, organic farming and increasing ranching opportunities.

Grape Project



Measurement:

Number of opportunities created.
Parcels of Crown Land acquired.



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STRATEGIC PRIORITY #5 CREATE ECONOMIC DEVELOPMENT OPPORTUNITIES

The District of Lillooet is committed to developing economic opportunities in our Priority. We have hired an Economic Development Officer with a wide ranging mandate to identify Lillooet as a “place to be” in a successful world.

- 5a.** Work with the Squamish Lillooet R.D. and the Province to complete a Lillooet Economic Development Sub Regional Plan as part of the Regional Growth Strategy.
- 5b.** Consider a Governance Study similar to the Pemberton Governance and Land Use going forward with the Village of Pemberton, the Lilowat Band and Priority “C” of the Squamish Lillooet Regional District.
- 5c.** Create a Strategic Economic Development Plan in cooperation with our neighbours. This plan will include business retention and business attraction activities.
- 5d.** Acquire control of unused School District # 74 properties, surplus BC Rail properties, under utilized Ministry controlled properties and Crown Land in and surrounding the District of Lillooet.
- 5e.** Complete acquisition of base line economic information to build a solid foundation of Lillooet knowledge.
- 5f.** Investigate export opportunities for Lillooet and create a plan to deal with business and economic leakage from our area.
- 5g.** Support Tourism and Marketing activities with our neighbours and build stronger partnerships with provincial and regional tourism organizations.
- 5h.** Priority ‘A’ Squamish Lillooet Regional District participation.
- 5i.** Priority ‘B’ Squamish Lillooet Regional District participation.

Measurement:

Number of opportunities created.

Completion of the Economic Development Sub-Regional Plan.

Number of businesses entering and leaving the Priority.



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STRATEGIC PRIORITY #6 MARKET LILLOOET AND ITS TOURISM INDUSTRY

Our future lies in marketing the District of Lillooet to the world as a land of opportunity. Our natural beauty and wilderness setting lends itself to major tourism initiatives. Partnering in developing the tourism industry with the St'át'imc community is a priority with the District of Lillooet. A very high priority is successfully completing three tourism supporting projects (6a, 6b, 6c).

- 6a.** Downton Square Tourism Centre Project. Includes the development of School District #74 properties (in partnership with the Phase 1 of the Heritage and Learning Centre Storefront Project).

Downton Park





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- 6b.** Gateway Project. Develop Highway #99 and #40 intersection including cycling path, street lighting near the bridge and stretching up Station Hill Road to the 'T' Junction of Highway # 40/Main Street.
- 6c.** Recreation Centre Access and Park Development Project. (in partnership with the Phase 2 Heritage and Learning Centre Main Building Project).
- 6d.** Create a Strategic Tourism Plan in partnership with our neighbours.
- 6e.** Create a five year Marketing Plan for Lillooet and the surrounding Priority (North Vancouver Island example).
- 6f.** Support opportunities to develop Resorts, Health and Wellness Spas, Seton Lake Marina development, Eco Adventure Tours and Wilderness Tours.
- 6g.** Start signage initiatives to advertise Lillooet and Highway #99, the Scenic Route to Whistler and the Lower Mainland. Limit signage within the District and create information pullouts on Highways #99 south, #99 north, #12 and #40 at the entrances to the District of Lillooet.
- 6h.** Embrace the 'Communities In Bloom' report that makes recommendations for improvements including cleanup of signage and unsightly properties in the District of Lillooet. We are a Four Bloom Community and we want to do better.
- 6i.** Seek control of Crown Land, School District # 74 unused lands, Ministry controlled lands and BC Rail lands within the District of Lillooet and surrounding our municipality.
- 6j.** Support the continued development of the Miyazaki House property as a Heritage site and Tourism attraction in the District of Lillooet.
- 6k.** Lobby for public transportation routes inclusive of Lillooet to facilitate travel throughout our region.
- 6l.** Initiate a branding and trademark program to create a new identity for Lillooet.
- 6m.** Encourage tourism development programs and bus, rail and air tours to grow our economy.
- 6n.** Initial web site enhancements to increase Tourism promotion and participation.



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Lillooet & District R.E.C. Centre



Measurement:

- Number of tourists entering the Priority.
- Number of tour bus visits.
- Number of overnight stays.
- Communities in Bloom evaluation rating.
- Web Site inquiries.



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STRATEGIC PRIORITY #7 PROMOTE PARTNERSHIPS WITH BUSINESS/INDUSTRY AND INVESTIGATE COMMERCIAL OPPORTUNITIES

The District of Lillooet has an obligation to support business and industry within its boundaries. We also encourage development outside of our boundaries that will benefit our citizens. Creating a climate where business and industry can prosper will improve our economy.

- 7a. Support the forest industry's continued presence in Lillooet. Encourage the development of new forestry related industries such as value-added manufacturing and non-timber forest products.
- 7b. Support partnerships between BC Hydro and Independent Power Producers in our Priority.
- 7c. Support the development of a Wine Industry in Lillooet.
- 7d. In partnership with the St'át'imc Nation and Business, support the development of tourism initiatives.
- 7e. Support the mining industry and mineral exploration and development. Lillooet must play a role in developing this industry in our region.

WE ARE OPEN TO PROPOSALS



Measurement:

Number of new business inquiries and relocations.



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STRATEGIC PRIORITY #8 THE DISTRICT OF LILLOOET – CULTURE FOR SUCCESS

The District of Lillooet is committed to creating a sustainable, safe community and building a vibrant economy. We believe in our Mission, Vision and Values statements and will do what is necessary to move forward.

- 8a.** We will continue evolving the District of Lillooet budget process to be goal-based and Council-supported to meet District needs as is the intent of the Community Charter.
- 8b.** We will create plans to identify short and long term goals with a process to meet objectives. Strategic planning will play a major role in the District's future.
- 8c.** We will create plans and abide by them. This will allow Council and Staff to be proactive, not reactive.
- 8d.** We will investigate alternative funding sources such as Development Cost Charges and User Fees.
- 8e.** We will complete the bylaw updates process for the Official Community Plan, Zoning Bylaw and Subdivision and Development Services Bylaw. We will review and update other bylaws as necessary. When Bylaws are adopted we will support them and enforce as required.
- 8f.** We will be accountable to our citizens and ourselves.
- 8g.** We will initiate a cleanup program and beautify Lillooet.
- 8h.** We will seek out the necessary expertise to get the job done.
- 8i.** We will abide by conflict of interest rules and not provide preferential treatment.
- 8j.** We will take the initiative and be innovative in our approach to all issues.
- 8k.** We will strengthen positive relationships with the Provincial Government, St'át'imc Communities and Squamish Lillooet Regional District.
- 8l.** Investigate ways to implement ISO 9001:2000 – Quality Management systems in Local Government



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8m. Implement Strategic Planning in District of Lillooet Departments.

8n. Promote sustainable development in the District of Lillooet.

Measurement:

Number of complaints registered at the District office.

Completion of a Conflict of Interest Policy and Code of Conduct Policy.

Number of inquiries at the District office.

Completion of customer service training.



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STRATEGIC PRIORITY #9 2010 OLYMPIC OPPORTUNITIES

The 2010 Olympics created a major opportunity to move the District of Lillooet Economic Opportunities forward to success. We believe that Lillooet can take advantage of many proposals put forward by the Province of B.C. and other local governments in our Priority.

- 9a. Create a legacy for the District of Lillooet beyond 2010.
- 9b. Empower the Spirit of 2010 Committee to work for the betterment of Lillooet, the St'át'imc Nation and the surrounding areas.
- 9c. Ensure that all ideas are sustainable.
- 9d. Be a player in the programs that are available and deliver a 2010 Procurement Workshop.
- 9e. Plan for sustainability.
- 9f. Initiate partnerships/joint ventures with the St'át'imc Communities with 2010 focus and 2020 vision.
- 9g. Create a 2020 Vision Plan.



Measurement:
Number of projects completed by the 2010 Olympic Opportunities Committee.



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STRATEGIC PRIORITY #10 LILLOOET SOCIAL PRIORITIES

We have gone to great lengths to identify many areas where success can be achieved. One Priority of concern that was not directly identified in our plan, but was brought forward in a Town Hall meeting to gather public input for this plan, was Social Priorities. Our citizens have voiced their concerns in several areas.

- 10a.** Seniors and affordable housing are of great concern to the District of Lillooet. With our economy diversifying away from primary resource industry, the local population demographics are changing to an aging population. Housing and land prices are increasing in value in response to Sea to Sky development and the 2010 Olympics. People are seeking more affordable housing as they leave the lower mainland. This puts income pressures on our seniors and low income earners. Under-utilized School District lands, BC Rail lands, Provincial Ministry controlled lands and Crown lands in and surrounding the District of Lillooet play a key role in our economic future. Our control of these lands will create the ability to deal with seniors housing and affordable housing.
- 10b.** Access to Federal and Provincial services are very important to our residents and to our ability to maintain a balance of existing business and industry. They are key to attracting new commercial and residential development. We need a continued Federal and Provincial presence to partner in economic initiatives and to provide continued education, health, resource and social services support for Lillooet.
- 10c.** The continued presence of Thompson Rivers University (TRU) Campus is critical to creating post secondary opportunities for our youth and training opportunities for our adult learners. The District of Lillooet has tried to partner with TRU with mixed success. It is a high priority to have TRU provide their expertise and be successful in Lillooet.
- 10d.** School District # 74 has stated that there is potential to start and ESL (English as a Second Language) project in Lillooet. The District of Lillooet support this process and would encourage further action be taken. The facilities in Lillooet are underutilized. We would ask the School District to either use the facilities or turn them over to the District of Lillooet to be used as a community economic generator.
- 10e.** The limited transportation connections to and from Lillooet create an isolation mentality for our residents and increase operating costs for our commercial sector. The recent start-



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up of twice weekly bus service by Interior Health and BC Transit from Lillooet to Kamloops and return has definitely assisted our “in need” residents. We would hope to improve service opportunities to and from Kamloops and Whistler through Provincial and Regional District partnerships. This can be done with continued improvements to Highways #99, #12, and #40 by the Ministry of Transportation, by accessing federal and provincial transit funding and through the Squamish Lillooet Regional District application of the tier 2 gas tax funding. The District believes that Rocky Mountain Rail Tours may also play a role in resolving passenger service and economic issues for the municipality.

- 10f.** The governance issue has been discussed for many years. We have been hearing about discussions regarding restructuring of Regional Districts and want to be kept informed before any policy decisions are made. The District of Lillooet would expect a governance study to be initiated and completed in our Priority before any modifications are made to Regional District boundaries.
- 10g.** Other issues identified include:
- Social services for residents
 - Health services for residents
 - Policing, security and court issues
 - K-12 education services
 - Establishing a rural provincial policy and rural representation for communities in similar situations as Lillooet
 - Arts and Culture
 - 911 Emergency Calling Services
 - Create a Wireless Connection Community
 - Create a Wireless Internet Region in cooperation with Priority “A” and Priority “B” with full connectivity.

Measurement:

Initiation of a Seniors affordable housing project.

Completion of governance discussions with Priority “A” and Priority “B” of the S.L.R.D.

911 operation and usage in our region.

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2007-2017

January 15, 2007

Serial	Strategic Priorities	Projected Completion Time												
		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	
Strategic Priority # 1 Improve Lillooet's Infrastructure														
Water Projects														
1a	Reservoir Replacement Project				Moving Forward - Discussions with land owners									
1b	Central Lillooet/North Lillooet Water Improvements													
	Abandon surface water creek sources							Application for funding →						
	Recreation Centre # 2 Well Project						Application for funding							
	300 mm water main upgrade Main St.				Application for funding									
	Additional ground water supply							→						
1c	Improve Fire Flow Capabilities													
	Central/upper zone loop	Annual Works Program						Application for funding →						
	Park Drive PRV reactivation	Annual Works Program						→						
	Murray Street loop	Annual Works Program						→						
	Phair Rd./McEwan Rd. upgrade	Annual Works Program						→						
	5th Ave. looping (Main St. to Fraserview St.)	Annual Works Program						→						
	Expand North Lillooet Reservoir Capacity							→						
1d	East Lillooet Water Supply													
	Supply to lower reservoir							→						
	Supply to upper reservoir										→			
	Distribution to existing homes										→			
	Continue the planning and public information process for E Lillooet water				Application for Infrastructure Study Grant									
1e	South Lillooet Servicing											?????? →		

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Serial	Goals	Projected Completion Time															
		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017				
1f	Other Water Objectives																
	Calculate total replacement cost for water distribution system																Master Plan Draft
	Calculate funding requirements on an annual basis for replacement of infrastructure and annual maintenance																▶
	Use life cycle analysis to determine costs																▶
	Sewer Projects																
1g	Conway Park Lift Station Upgrade																Funding Application submitted
1h	Sludge Dewatering System completion																Project Initiated
1i	Improve performance of existing plant																▶
1j	Identify future capacity requirements																▶
1k	Other Sewer Objectives																
	Calculate total replacement cost for the sewer treatment and collection system																▶
	Calculate funding requirements on an annual basis for replacement of infrastructure and annual maintenance																▶
	Use life cycle analysis to determine costs																▶
	Identify a time frame to complete Liquid Waste Management Planning in the District of Lillooet Financial Plan																▶

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Serial	Strategic Priorities	Projected Completion Time														
		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017			
Storm Sewer Projects																
1l	Complete the Storm Water Management Plan											Application for Infrastructure Study Grant				
1m	Identify ways to deal with Town Creek and Dickey Creek run off when we abandon surface water as part of our water system											Application for funding submitted				
1n	Identify location and costs for a water feature in the middle of the District of Lillooet															
1o	Other Storm Water Objectives															
	Estimate cost and priorities for the repair/replacement/installation of a storm water collection system in key areas of the District.															→
	Calculate funding requirements on an annual basis for replacement of infrastructure and annual maintenance															→
	Use life cycle analysis to determine costs															→
Road Projects																
1p	Complete the Roads and Transportation Master Plan in 2006/2007															Complete in 2008
1q	Complete a cycling network plan															Completed in 2006
1r	Estimate annual capital requirement for road resurfacing (estimated at \$200,000.00 annually)															→

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Serial	Strategic Priorities	Projected Completion Time															
		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017				
1s	Confirmation of routes, classifications and capacities throughout the municipality (OCP Bylaw)																Initiated in 2007
1t	Set standards for construction of infrastructure (Subdivision and Development Services Bylaw)																2nd Reading of Bylaw done
1u	Other Road Objectives																
	Old Bridge Project																
	Estimate total replacement for the road infrastructure																▶
	Calculate funding requirements on an annual basis for replacement of infrastructure and annual maintenance for roads, pavement, curb and gutter and sidewalks																▶
	Use life cycle analysis to determine costs																▶
	Building and Grounds Equipment																
1v	Complete assessment of existing building conditions and grounds equipment and estimate replacement costs																
1w	Estimate upgrade costs to bring structures up to today's recommended standards (CSA, ULC, BC Building Code, etc.)																
1x	Using life cycle analysis, estimate life expectancy of buildings and grounds equipment and where the structures sit in the life cycle																

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		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017				
1y	Estimate all buildings and grounds equipment replacement costs.																
1z	Referendum question for the REC Centre																
Strategic Priority # 2 Strategic Transportation Issues																	
Airport Projects																	
2a	Complete the Airport Economic Impact Viability Study (estimated completion October 2006)															Will now be completed in September 2007	
2b	Extend the existing runway by 1,000 feet to 5,000 feet in length															????????????????????	
2c	Create a Virtual Airport Development Plan to market the District of Lillooet Airport																
2d	Build a water distribution system to supply airport lands															----->	
Highway Projects																	
2e	Continue lobbying for improvements on Highways # 99, #40, and #12															Continuous Letters to Government Minister scheduled to visit in July, 2007	
2f	Continue to lobby for District inclusion on Government to Government discussions (St'at'imc/Province) on transportation issues that affect Lillooet																

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		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Public Transportation												
2n.	Lobby for daily public transportation to Kamloops, B.C.											Continuing discussions with SLRD
2o	Lobby for daily public transportation to Whistler, B.C.											Continuing discussions with SLRD
2p	Lobby for creation of passenger rail service that will stop in Lillooet including Rocky Mountain Rail Tours											→
2q	Support the use of Squamish Lillooet Regional District Tier 2 Gas Tax Funding and Federal Transit Funding on regional transportation projects and services that have benefit to the District of Lillooet											→ SLRD Board Resolution supporting this
Strategic Priority # 3 Aboriginal Partnerships												
3a	Heritage and Learning Centre (Cultural Centre)											This plan is in the hands of USLCES and the St'át'imc Chiefs Council
	Phase 1 - Storefront Centre Renovate existing building											→
	Phase 2- 20,000 sq. ft. facility											→
3b	Support and maintain utility partnerships and land use partnerships or joint ventures											Formed as Water & Sewer Joint Planning Committee with T'it'q'et
3c	Support Tourism development and business development partnerships or joint ventures											

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		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017				
3d	Maintain and support a Micro Mill Partnership																
																	Agreement Signed
3e	Support the creation of a Community Forest Partnership																Proposal Submitted to Province
3f	Continue to request participation in the Government to Government discussions being held between the Province and the St'at'imc Nation. The District of Lillooet wants to be part of the solution and not a struggling afterthought. The District of Lillooet is the Economic Activity Centre for our area. Decisions made at the protocol table will affect all of us.																
3g	Investigate governance options for the District of Lillooet and the St'at'imc Community. How can we work together? What works in this area? What part of the province do our services come from? What part of the province influences our economy? What governance model would work here?																Discussions with the Province initiated.
Strategic Priority # 4 Maximize Agriculture and Crown Lands Opportunities																	
4a	Seek a firm mandate for the Lillooet Land and Resource Management Plan Memorandum of Understanding process and round table to address issues in the Lillooet/Lytton area. The expectation was for the process to be funded to complete projects over the five year period. The process has not met Lillooet's expectations.																Discussions are ongoing.

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		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Strategic Priority # 6 Market Lillooet and its Tourism Industry												
6a	Downton Square Heritage Project. Includes the development of School district #74 properties (in partnership with the Phase 1 of the Heritage and Learning Centre Storefront Project).											Application for funding submitted.
6b	Gateway Project. Develop Highway #99 and #40 intersection including cycling path, street lighting near the bridge and stretching up Station Hill Road to the "T" Junction of Highway #40/Main St.											Application for funding submitted.
6c	Recreation Centre Access and Park Development Project (in partnership with the Phase 2 Heritage and Learning Centre Main Building Project).											Application for funding submitted.
6d	Create a Strategic tourism Plan in partnership with our neighbours.											EDO Work Plan
6e	Create a five-year Marketing Plan for Lillooet and the surrounding area (North Vancouver Island example)											EDO Work Plan
6f	Support opportunities to develop Resorts, Heath and Wellness Spas, Seton Lake Marina development, Eco Adventure Tours and Wilderness Tours.											EDO Work Plan

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		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
9c	Ensure that all ideas are sustainable.	[Bar from 2006 to 2017]											
9d	Be a player in the programs that are available and deliver a 2010 Procurement Workshop.		[Bar from 2007 to 2009]										
9e	Plan for sustainability.	[Bar from 2006 to 2017]											
9f	Initiate partnerships/joint ventures with the St'at'imc Communities with 2010 focus and 2020 vision.		[Bar from 2007 to 2017]										
9g	Create a 2020 Vision Plan.			[Bar from 2008 to 2010]									
Strategic Priority # 10 Lillooet Social Priorities													
10a	Seniors and affordable housing are of great concern to the District of Lillooet. With our economy diversifying away from primary resource industry, the local population demographics are changing to an aging population. Housing and land prices are increasing in value in response to Sea to Sky development and the 2010 Olympics. People are seeking more affordable housing as they leave the lower mainland. This puts income pressures on our seniors and low income earners. Under-utilized School District lands, BC Rail lands, Provincial Ministry controlled lands and Crown Lands in and surrounding the District of Lillooet play a key role in our economic future. Our control of these lands will create the ability to deal with seniors housing and affordable housing.		[Bar from 2007 to 2009]										
													Housing Committee formed.

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		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017				
10g	Other issues identified include:																
	Social services for residents																
	Health services for residents																
	Policing, security and court issues																
	K-12 education services																
	Establishing a rural provincial policy and rural representation for communities in similar situations as Lillooet																
	Arts and Culture																
	911 Emergency Calling Services																
	Create a Wireless Connection Community																
	Create a Wireless Internet Region in cooperation with Area "A" and Area "B" with full connectivity.																
	Swimming Pool - Change to 6 month season																
	Created a Virtual Municipality website																
	Emergency Plan update completed																
	Wildfire Protection Plan initiated																
	Aerial Photography Project completed																
	Created Partnership with School District No. 74 for a Welding School																
	Community Branding																
	Full-Time Employees - Bylaw Enforcement Officer; Economic Development Officer, Director of Public Works																
	Part-Time Employees - Building Inspector																